

Attachment A

- 1. Transition Services Monthly Report**
- 2. Supporting Detail**
(per Settlement V.C.1.b. (i-iv))

Note: using the November Bill as Estimate for December

Granite State Electric Company
File Date: December 31, 2012
Settlement Agreement, p. 14 C.1.b. & Attachment F

	Transition Service	(A)	(B)	(C)	(D)	(E)	(F)	(G)	(H)	(I)	(J)	(K)	(L)	(M)	(N)	(O)	(P)	(Q)	(R)	(S)	(T)	(U)	(V)	(W)	(X)	(Y)	(Z)	(AA)	(AB)	(AC)	(AD)	(AE)																													
		(G) through (K)		(A) + (B)	(C) - (D)	(E) / (F)	Cost																																																						
		Total Cost						Variance over/(under) Original																																																					
		Actual Billed To Date	Estimated Remaining	Actual & Estimated	Original Estimate	Amount	Percent	(actual) Jul-12	(actual) Aug-12	(actual) Sep-12	(actual) Oct-12	(initial) Nov-12	(estimated) Dec-12	(estimated) Jan-13	(estimated) Feb-13	(estimated) Mar-13	(estimated) Apr-13	(estimated) May-13	(estimated) Jun-13	(estimated) Jul-13	(estimated) Aug-13	(estimated) Sep-13	(estimated) Oct-13	(estimated) Nov-13	(estimated) Dec-13	(estimated) Jan-14	(estimated) Feb-14	(estimated) Mar-14	(estimated) Apr-14	(estimated) May-14	(estimated) Jun-14	Total Actual & Est.																													
Human Resources																																																													
HR-1	Payroll Services	1,217.45						25,106.71	26,804.26			(10,694)																				1,217.45																													
HR-2	Employee Benefits	853.89						69,003.15	53,091.10	105,878.60	34,163.75	(261,283)																				853.89																													
HR-3	Pension Administration	17,095.38							428.82		11,309.70	4,944.75																				17,095.38																													
HR-4	Labor Relations Support	29,725.50						4,016.09	1,177.02	3,766.62	5,928.61	15,838.16																				29,725.50																													
HR-5	Staffing Support	2.16							1.77			0.19																				2.16																													
Estimate		0.00																																																											
		\$ 48,896.99	\$ 15,779.32	\$ 64,676.31	\$ 59,000.00	\$ 5,676.31	9.6%	\$ 98,127.95	\$ 81,302.97	\$ 110,056.33	\$ 50,402.08	\$ (291,192.72)	\$ 9,779.32	\$ 1,000.00	\$ 1,000.00	\$ 1,000.00	\$ 1,000.00	\$ 1,000.00	\$ 1,000.00	\$ 0.00	\$ 0.00	\$ 0.00	\$ 0.00	\$ 0.00	\$ 0.00	\$ 0.00	\$ 0.00	\$ 0.00	\$ 0.00	\$ 0.00	15,779.32																														
													\$ 9,779.32	\$ 1,000.00	\$ 1,000.00	\$ 1,000.00	\$ 1,000.00	\$ 1,000.00	\$ 1,000.00	\$ 0.00	\$ 0.00	\$ 0.00	\$ 0.00	\$ 0.00	\$ 0.00	\$ 0.00	\$ 0.00	\$ 0.00	\$ 0.00	\$ 0.00	64,676.31																														
Financial Services																																																													
Fin-1	Financial Reporting	693.20						38.77		13.16	345.94	295.33																					693.20																												
Fin-2	Accounting Consulting	44,866.86						19,436.21	6,484.42		14,332.80																						44,866.86																												
Fin-3	Financial Training Service	0.00																																																											
Fin-4	Accounts Payable Processes	0.00																																																											
Fin-5	Accounts Payable Consulting	0.00																																																											
Fin-6	Cash Management	0.00																																																											
Fin-7	Tax Consulting Services	719.49																																																											
Fin-8	Property Tax Services	15,635.67						2,534.60	767.39	4,626.67	934.04	2,122.97																					15,635.67																												
Fin-9	Claims Handling/Investigation	53.98								6.34	29.67	17.97																					53.98																												
Estimate		0.00																																																											
		\$ 62,268.21	\$ 93,907.28	\$ 156,175.49	\$ 163,000.00	\$ (6,824.51)	-4.2%	\$ 2,673.37	\$ 5,379.82	\$ 23,882.38	\$ 8,373.68	\$ 23,058.95	\$ 24,907.28	\$ 3,000.00	\$ 3,000.00	\$ 17,000.00	\$ 17,000.00	\$ 3,000.00	\$ 5,000.00	\$ 3,000.00	\$ 3,000.00	\$ 3,000.00	\$ 3,000.00	\$ 3,000.00	\$ 3,000.00	\$ 3,000.00	\$ 3,000.00	\$ 3,000.00	\$ 3,000.00	\$ 3,000.00	93,907.28																														
													\$ 24,907.28	\$ 3,000.00	\$ 3,000.00	\$ 17,000.00	\$ 17,000.00	\$ 3,000.00	\$ 5,000.00	\$ 3,000.00	\$ 3,000.00	\$ 3,000.00	\$ 3,000.00	\$ 3,000.00	\$ 3,000.00	\$ 3,000.00	\$ 3,000.00	\$ 3,000.00	\$ 3,000.00	\$ 3,000.00	\$ 3,000.00	156,175.49																													
Operations																																																													
Elec Ops-1	Planned Major Maintenance & Capital Construction	46,521.17						1,258.72	14,907.00	4,931.50	1,778.82	23,645.03																					46,521.17																												
Elec Ops-2	Emergency Maintenance Engineering and Technical Services	1,695.72						592.46				1,101.26																					1,695.72																												
Elec Ops-3	Field Crew Dispatching and Scheduling	48.25							11.64	12.58	11.97	12.06																					48.25																												
Elec Ops-4	Electric Engineering and Design	41,238.98						1,054.35	4,144.74	1,077.12	5,530.19	19,443.68																					41,238.98																												
Elec Ops-5	Resource and Workload Planning	37,320.33						2,489.79	4,249.70		3,877.01	7,173.69	19,030.14																				37,320.33																												
Elec Ops-6	Electric Feeder, Sub-Transmission and Substation Asset Planning	64,101.95						3,221.48	10,715.01	8,589.65	7,078.77	34,495.04																					64,101.95																												
Elec Ops-7	Substation Maintenance Programs/Substation Engineering	99,216.74						2,226.59	845.19	1,164.41	63,047.25	29,933.30																					99,216.74																												
Elec Ops-8	Vegetation Management	786.52						109.03	15.33	35.50	209.46	360.80																					786.52																												
Elec Ops-9	Customer Meter Support	39,703.37						1,531.42	1,464.23	4,328.37	16,079.45	16,299.90																					39,703.37																												
Elec Ops-10	Electric Meter Shop	7,954.32						2,253.49	647.99		760.38	1,842.46																					7,954.32																												
Elec Ops-11	Electric Lab Testing & calibration of tools, equipment and PPE	1,785.29						272.33	863.89	(151.14)	31.30	968.91																					1,785.29																												
Elec Ops-12	Infrared (IR) Testing	0.00										0.00																																																	
Elec Ops-13	Messing & Records	58,635.14						2,212.03	1,651.04	2,305.51	2,719.05	9,747.51																					58,635.14																												
Elec Ops-14	Relay and Protection	1,489.75						444.33			138.33	907.09																					1,489.75																												
Elec Ops-15	Codes and Standards	1,382.20						148.43	358.57	876.35		1,983.85																					1,382.20																												
Elec Ops-16	Mutual Assistance	92,524.08						37.24	10,230.20	37.24	(46,580.29)	24,046.53																					92,524.08																												
Elec Ops-17	Business Continuity Support and Emergency Logistics	175,403.32						175,403.32				416.12																					175,403.32																												
Elec Ops-18	Electric Operations Miscellaneous	425,771.40						88,711.15	38,038.03	119,075.16	179,969.06																						425,771.40																												
Estimate		0.00																																																											
		\$ 1,050,116.54	\$ 1,276,191.49	\$ 2,326,308.01	\$ 3,952,000.00	\$ (1,625,691.97)	-40.9%	\$ 190,178.54	\$ 133,781.12	\$ 187,525.48	\$ 177,427.59	\$ 370,201.81	\$ 219,191.49	\$ 172,500.00	\$ 164,250.00	\$ 137,750.00	\$ 111,250.00	\$ 82,500.00	\$ 82,500.00	\$ 69,250.00	\$ 63,750.00	\$ 53,250.00	\$ 40,000.00	\$ 40,000.00	\$ 40,000.00	\$ 40,000.00	\$ 40,000.00	\$ 40,000.00	\$ 40,000.00	\$ 40,000.00	1,276,191.49																														
Energy Solutions Delivery & Efficiency																																																													

	Transition Service	(A)	(B)	(C)	(D)	(E)	(F)	(G)	(H)	(I)	(J)	(K)	(L)	(M)	(N)	(O)	(P)	(Q)	(R)	(S)	(T)	(U)	(V)	(W)	(X)	(Y)	(Z)	(AA)	(AB)	(AC)	(AD)	(AE)																															
		(A) through (H)				(I) through (O)	(P) through (T)	(U) through (Z)	(AA) through (AD)	(AE)																																																					
		Total Cost				Variance over/(under) Original		Cost																																																							
		Actual Billed To Date	Estimated Remaining	Actual & Estimated	Original Estimate	Amount	Percent	(actual) Jul-12	(actual) Aug-12	(actual) Sep-12	(actual) Oct-12	(initial) Nov-12	(estimated) Dec-12	(estimated) Jan-13	(estimated) Feb-13	(estimated) Mar-13	(estimated) Apr-13	(estimated) May-13	(estimated) Jun-13	(estimated) Jul-13	(estimated) Aug-13	(estimated) Sep-13	(estimated) Oct-13	(estimated) Nov-13	(estimated) Dec-13	(estimated) Jan-14	(estimated) Feb-14	(estimated) Mar-14	(estimated) Apr-14	(estimated) May-14	(estimated) Jun-14	Total Actual & Est.																															
																																Human Resources																															
HR-1	Payroll Services	0.00						4,327.80	4,210.54	6,153.30	(14,691.84)																																																				
HR-2	Employee Benefits	0.00						60,575.31	30,643.51	2,485.46	(95,504.70)																																																				
HR-3	Pension Administration	38,292.74						1,000.00	90,162	26,518.95	9,811.58																					38,292.74																															
HR-4	Labor Relations Support	0.00																																																													
HR-5	Staffing Support	0.00																																																													
	Estimate	0.00																														13,658.55																															
		\$ 38,292.74	\$ 13,658.55	\$ 51,951.29	\$ 68,000.00	\$ (16,048.71)	-23.6%	\$ -	\$ 65,903.73	\$ 35,816.07	\$ 36,957.70	\$ (100,384.78)																				\$ 51,951.29																															
																																Financial Services																															
Fin-1	Financial Reporting	914.76						351.61	328.79	234.36																						914.76																															
Fin-2	Accounting Consulting	20,000.24						4,562.67	3,820.04	5,000.58																						20,000.24																															
Fin-3	Financial Training Service	0.00																														-																															
Fin-4	Accounts Payable Processes	0.00																														-																															
Fin-5	Accounts Payable Consulting	0.00																														-																															
Fin-6	Cash Management	0.00																														-																															
Fin-7	Tax Consulting Services	623.99																														623.99																															
Fin-8	Property Tax Services	6,768.74						1,988.77	1,112.43	987.99	1,775.56																					6,768.74																															
Fin-9	Claims Handling/Investigation	0.00																														-																															
	Estimate	0.00																														-																															
		\$ 28,307.72	\$ 87,749.46	\$ 116,057.18	\$ 294,000.00	\$ (177,942.82)	-60.5%	\$ 1,988.77	\$ 5,675.10	\$ 5,159.64	\$ 8,721.30	\$ 6,762.91																				\$ 87,749.46																															
																																Operations																															
	Network Strategy Support and Planned Major Maintenance	21,600.01						46,252.25	(11,842.08)	(12,205.98)	5,979.85	(6,584.03)																				21,600.01																															
Gas Ops-1	Operations Regulatory Support	6,253.18						1,635.13	3,881.75																							6,253.18																															
Gas Ops-3	Emergency Maintenance Engineering & Technical Services	65,181.92						3,448.69	46,278.80	(188.56)	322.25	15,520.74																				65,181.92																															
Gas Ops-4	Gas Field Crew Dispatching and Scheduling	11.53						8.65	1,543.81		272.84	2.88																				11.53																															
Gas Ops-5	Mandated Programs, including Leak Survey Support	15,367.50						1,812.71	1,543.81		272.84	1,495.77																				15,367.50																															
Gas Ops-6	Maps & Records	104,053.76						2,252.43	36,066.35		2,672.75	13,264.05																				104,053.76																															
Gas Ops-7	LING Compliance and Training	0.00																														-																															
Gas Ops-8	Gas Engineering and Design	90,648.36							30,558.19		26,862.67	5,045.75	28,181.75																			90,648.36																															
Gas Ops-9	Quality Assurance/Analysis & Process Improvement	3,936.27						2,121.73	3,936.27		12,033.13	6,003.34																				3,936.27																															
Gas Ops-10	Gas Support Services/Workload Planning	17,647.27						755.95	3,280.30		2,356.87	4,886.14																				17,647.27																															
Gas Ops-11	Gas Meter Operations/Meter Shop	113,810.45						23,971.96	42,855.02		20,364.50	26,818.97																				113,810.45																															
Gas Ops-12	Customer Meter Support	8,249.03						4,281.49	3,863.17		99.35	2,445.03																				8,249.03																															
Gas Ops-13	Gas Reliability Planning	16,513.57						6,998.37			3,419.61	6,099.59																				16,513.57																															
Gas Ops-14	System Integrity, Asset Replacement, & Corrosion Control	333,421.21						255,977.37	22,397.71		19,918.10	13,948.27	23,179.76																			333,421.21																															
Gas Ops-15	Codes and Standards	15,779.51						4,350.47	5,234.37		2,078.11	4,116.56																				15,779.51																															
Gas Ops-16	Ops Misc	(298,924.15)						164,326.34	(229,320.98)		(196,559.50)	27,323.76	(64,693.77)																			(298,924.15)																															
Gas Ops-17	Mutual Assistance - Gas Emergencies	0.00																														-																															
	Estimate	0.00																														-																															
		\$ 533,535.39	\$ 1,497,496.65	\$ 2,031,032.04	\$ 5,376,000.00	\$ (3,844,967.96)	-62.2%	\$ 474,896.74	\$ (64,668.47)	\$ (49,391.56)	\$ 93,776.69	\$ 78,921.99																				\$ 1,497,496.65																															
																																Corporate Solutions Delivery & Efficiency																															
ES&E-1	Energy Efficiency Programs	38,428.42						(52,922.31)	130,716.77		(45,844.40)	6,478.36																				38,428.42																															
ES&E-2	Sales/Support for Commercial, Industrial and Municipal Customers	88,881.30						20,583.36	29,500.43		20,507.49	18,291.42																				88,881.30																															
	Estimate	0.00																														-																															
		\$ 127,311.72	\$ 25,000.00	\$ 152,311.72	\$ 77,000.00	\$ 75,311.72	97.8%	\$ -	\$ (32,338.35)	\$ (160,217.20)	\$ (25,336.91)	\$ 24,769.78																				\$ 152,311.72																															
																																Gas Control & Procurement																															
Gas Supply-1	Gas Control	150,351.98						10,835.34	32,385.94		39,312.34	28,521.93	39,296.43																			150,351.98																															
Gas Supply-2	Gas Procurement Services - General	385,754.84						365,565.56	4,772.11		15,417.17																					385,754.84																															
Gas Supply-3	Energy Transactions	(106,065.30)						970.83			(165,470.38)		19,434.23																			(106,065.30)																															
Gas Supply-4	Gas Load Forecasting	28,045.16						5,448.63	8,978.45		6,292.84	7,225.24																				28,045.16																															
Gas Supply-5	Gas Procurement Consulting	0.00																														-																															
Gas Supply-6	Gas Procurement Miscellaneous	0.00																														-																															
	Estimate	0.00																														-																															
		\$ 258,086.68	\$ 86,617.34	\$ 344,704.02	\$ 0.00	\$ 344,704.02	0.0%	\$ 11,806.17	\$ 403,500.13	\$ (273,407.46)	\$ 50,231.94	\$ 65,955.90																				\$ 86,617.34																															
																																Project Management																															
Project Met-1	Project Management Services	4,346.46						(148.58)	1,668.83		1,920.40	1,096.81																				4,346.46																															
Project Met-2	Cost Management Access	3,872.56						1,567.36	1,411.93		993.27																					3,872.56																															
	Estimate	0.00																														-																															
		\$ 8,219.02	\$ 2,000.00	\$ 10,219.02	\$ 0.00	\$ 10,219.02	0.0%	\$ -	\$ 1,218.78	\$ 3,080.76	\$ 1,920.40	\$ 2,090.08																				\$ 2,000.00																															
																																Health, Safety & Environment (HSE&E)																															
HS&E-1	HSE&E Regulatory Monitoring, Reporting, Compliance, and Training	2,188.87						381.01	1,370.95		436.91																					2,188.87																															
HS&E-2	Health and Safety Field Support	597.53						5.62			436.72	155.19																				597.53																															
HS&E-3	Technical Training	0.00						19.99			(19.99)																					-																															
HS&E-4	Environmental Compliance	30.00						5.52	12.49		4.49	7.50																				30.00																															
HS&E-5	Site Investigation and Remediation	14,372.00						5,695.21	1,547.60		1,960.34	4,423.33																				14,372.00																															
HS&E-6	Environmental Field Support	0.00																														-																															
HS&E-7	Spill Control/Response	0.00																														-																															
HS&E-8	Environmental Regulatory Support & Consultation	0.00																														-																															
HS&E-9	Licenses, Permits and Orders	0.00																																																													

		(A)	(B)	(C)	(D)	(E)	(F)	(G)	(H)	(I)	(J)	(K)	(L)	(M)	(N)	(O)	(P)	(Q)	(R)	(S)	(T)	(U)	(V)	(W)	(X)	(Y)	(Z)	(AA)	(AB)	(AC)	(AD)	(AE)					
Transition Service		(G) through (K)				(A) + (B)		(C) - (D)		(E) / (D)																											
		Total Cost						Variance		Cost																											
								over/(under) Original																													
		Actual Billed To Date	Estimated Remaining	Actual & Estimated	Original Estimate	Amount	Percent	(actual) Jul-12	(actual) Aug-12	(actual) Sep-12	(actual) Oct-12	(initial) Nov-12	(estimated) Dec-12	(estimated) Jan-13	(estimated) Feb-13	(estimated) Mar-13	(estimated) Apr-13	(estimated) May-13	(estimated) Jun-13	(estimated) Jul-13	(estimated) Aug-13	(estimated) Sep-13	(estimated) Oct-13	(estimated) Nov-13	(estimated) Dec-13	(estimated) Jan-14	(estimated) Feb-14	(estimated) Mar-14	(estimated) Apr-14	(estimated) May-14	(estimated) Jun-14	(estimated) Jul-14	Total Actual & Est.				
	\$ 2,730,034.35	\$ 6,705,204.65	\$ 9,435,239.00	\$ 15,696,000.00	\$ (6,260,761.01)	-39.9%	\$ 821,400.50	\$ 708,097.24	\$ 340,575.45	\$ 572,202.57	\$ 487,757.59	\$ 565,954.65	\$ 623,000.00	\$ 606,000.00	\$ 614,000.00	\$ 593,750.00	\$ 539,750.00	\$ 540,750.00	\$ 511,000.00	\$ 495,000.00	\$ 221,000.00	\$ 216,000.00	\$ 216,000.00	\$ 216,000.00	\$ 216,000.00	\$ 216,000.00	\$ 216,000.00	\$ 216,000.00	\$ 216,000.00	\$ 216,000.00	\$ 216,000.00	\$ 9,435,239.00					

Attachment B

IT Status Reports

(per Settlement V.C.1.b. (v))

Nothing to report

Attachment C

Updated Structural Organizational Charts

(per Settlement V.C.1.b. (vi))

Nothing to report